



## MEMORANDUM

Agenda Item No. 11(B)3

TO:

Honorable Chairperson Barbara Carey-Shuler, Ed.D.  
And Members, Board of County Commissioners

DATE: December 16, 2003

FROM: George M. Burgess  
County Manager

SUBJECT: Semi-Annual Report  
Value Analysis/Engineering Studies  
January 1, 2003 to June 30, 2003

In accordance with Administrative Order 3-26, as amended, the attached report provides a summary of value analysis/engineering studies conducted on County construction projects within established guidelines. Departments reported fifteen (15) projects, which met the criteria for formal value analysis for the period of January 1, 2003 to June 30, 2003.

Nine (9) projects with a total project budget of \$375,031,000 are completed or are in progress. The recommended value analysis/engineering savings for nine (9) projects totaled \$26,450,145. Departments reviewed and approved \$16,210,392 (61% of recommendations) as consistent with operational needs and projected requirements. Reported amounts translate to 4.32% savings on initial project budgets. This percent savings on the initial project budget may increase when the Performing Arts Center (PAC) and the Miami-Dade Housing Agency (Hope VI Rehabilitation Program) complete the value analysis/engineering recommendations.

The value analysis/engineering studies for the remaining six (6) projects have yet to be completed. The next report will cover the period beginning July 1, 2003 through December 31, 2003 and will be submitted for your review by February 2004.

Attachment

Pedro G. Hernandez, P.E.  
Assistant County Manager



Report Date: July 25, 2003

**Fax: (305) 375-2115**

2



Report Date: July 18, 2003

**Fax: (305) 644-5334 / (305) 638-6135**

3



05/14/03  
If still agrees  
J. Russell  
J. Russell

5 May 2003

Mr. Rick Herrera, P.E.  
Director, MDHA Dept. of Housing Planning and Development  
3000 NW 32<sup>nd</sup> Street  
Miami, FL. 33142

RECEIVED

MAY 06 2003

Re: Value Engineering Recommendations

MIAMI-DADE HOUSING AGENCY  
PLANNING AND DEVELOPMENT

Dear Mr. Herrera,

A meeting was conducted on Tuesday, April 1, 2003 to discuss our official response to the Value Engineering report. The program management team participating in this meeting was H.J. Russell & Co., The Architects Hall and the Miami-Dade Housing Agency.

As stated in Mr. Hall's memorandum of March 12, 2003, all items listed in the report as potential savings are legitimate. When individually viewed in the context of the entire community and their impact on such a large scale development, all changes must become a catalyst in the areas of business development, job creation, community pride, and increased property values, etc. All quality of life issues become of paramount importance. Therefore, it is our recommendation that some not be adopted as explained below.

I. Total elimination of Sector I frontage road

It is estimated that a savings of \$538,000 could be achieved through the elimination of this road. However, it was not indicated that by eliminating this frontage road, two(2) additional interior roads, each 300 feet in length, at a cost of \$201,000, would be added back into the project cost, along with additional landscaping and fencing along the 22<sup>nd</sup> Avenue corridor.

The site plan was adjusted by relocating a total of 8 houses from Sectors III and IV in order to better utilize Parcel J in Sector I and providing a more suitable location of these homes, which were previously located in proximity to the railroad tracks bisecting the property. These 8 houses were re-positioned from Sectors III and IV, closest to the railroad tracks, to Sector I, far distant from the railroad tracks

It is the team's considered opinion that the creation of this frontage road provides potential homebuyers with a superior quality of life, additional

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(305) 693-5006 • Fax (305) 693-9285

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safety for their families and continued accessibility to NW 22<sup>nd</sup> Avenue.

II. Curved road in Sector II

It has been decided by the program management review team to eliminate the existing curvature of the roadway and replace it with a more symmetrical, "squared off" roadway that directly feeds into the planned sector roadway system.

>The aesthetic appeal of this roadway will not be compromised by replacing a curved road with a more symmetrical roadway pattern.

>It was further decided to "square off" its intersection with NW 72<sup>nd</sup> Street and NW 22<sup>nd</sup> Avenue to achieve construction cost savings (see Attachment) and create a more efficient traffic flow pattern.

>The vacant parcel in Sector II also achieves greater symmetry as a result of these changes. The front yards of the surrounding homes face the vacant land parcel, thereby creating "defensible space".

III. Roofing System

The program management review team has decided that further investigation is required into the advantages and disadvantages of a barrel tile roof vs. a conventional shingle roofing system. Any potential cost savings cannot be justified if it will compromise the longevity, quality, and overall appearance of the community.


IV. Other Recommendations

The program management review team has adopted further recommendations of the Value Engineering team regarding electrical wiring, electrical service, appropriate sizing of air conditioning units and storm drain piping.

A. Changes in roadway design:	\$ 272,650.00
B. Elimination of some frontage road construction:	\$ -0-
C. Potential roofing changes, if deemed necessary:	\$1,240,000.00*
D. Electrical wiring:	\$ 251,000.00
E. Electrical service:	\$ 151,000.00
F. Air conditioning unit sizing:	\$ 416,000.00
G. Storm drain piping:	\$ 193,920.00
H. Total Savings:	\$2,524,570.00**

We appreciate the opportunity to review and comment on the Value Engineering report.

Sincerely,



Paul Perdue  
Program Executive

Cc: J. Scafuti  
R. Levis  
N. Hall  
R. Burton  
J. Shavin  
M. Russell

\* Decision pending

\*\* Includes savings on roofing system, which is, as yet, undecided



# VALUE ANALYSIS / ENGINEERING (VAE) - JANUARY thru JUNE 2003

Department: Human Services

Telephone (305) 375-4448

Report Date: July 28, 2003

Department Contact: John Marshall

Fax: (305) 375-5290

ITEM NO.	PROJECT DESCRIPTION PROJECT ID	PROJECT BUDGET (\$)	FUNDING SOURCE	VAE COMPLETED? (Yes/No) If not, why? If not all recommended savings were approved explain why and attach documentation as needed. Please indicate the name of the consultant performing the formal VAE studies.	SAVINGS RECOMMENDED FROM VAE STUDY(S)	\$ AMOUNT APPROVED BY DEPARTMENT	\$ AMOUNT REJECTED	% OF RECOMMENDATIONS APPROVED	AMOUNT APPROVED AS % OF PROJECT BUDGET	AMOUNT OF RECOMMENDATIONS IMPLEMENTED (\$)	AMOUNT OF RECOMMENDATIONS NOT IMPLEMENTED (\$)	IF RECOMMENDATIONS WERE NOT IMPLEMENTED, EXPLAIN
1	Victims Shelter	Total: \$2,591,011	Food & Beverage Tax	Please note that this project under the Department's direct supervision, while over the \$1 million threshold was determined by General Services Administration (GSA) not suited/appropriate to conduct a Value Analysis								
		(Including Design Engineering 263,000)		Engineering Study. The project is a remodeling and expansion of an existing building.								
				Engineering Company								
				J. Bonilla & Associates, Inc.								
				Construction Firm:								
				Questia Construction Company								
TOTAL		\$2,591,011			TOTAL							



# VALUE ANALYSIS / ENGINEERING (VAE) - JANUARY thru JUNE 2003

Department: Judicial Administration

Department Contact: Rick Martinez

Telephone (305) 349-7425

Fax: (305) 349-7177

Report Date: July 2, 2003

ITEM NO.	PROJECT DESCRIPTION PROJECT ID	PROJECT BUDGET (\$)	FUNDING SOURCE	VAE COMPLETED? (yes/no) If not, why? If not all recommended savings were approved explain why and attach documentation as needed. Please indicate the name of the consultant performing the formal VAE studies	SAVINGS RECOMMENDED FROM VAE STUDY(\$)	\$ AMOUNT APPROVED BY DEPARTMENT	\$ AMOUNT REJECTED	% OF RECOMMENDATIONS APPROVED	AMOUNT APPROVED AS % OF PROJECT BUDGET	AMOUNT OF RECOMMENDATIONS IMPLEMENTED (\$)	AMOUNT OF RECOMMENDATIONS NOT IMPLEMENTED (\$)	IF RECOMMENDATIONS WERE NOT IMPLEMENTED, EXPLAIN
1	New Juvenile Courthouse	\$105,000,000	Special Obligation Bond issue	Value Engineering not performed at this time. The project is currently in the programming phase. Architects and Contractors to be hired during the first six months in 2004. At that time Value Analysis/Engineering will be undertaken.								
TOTAL					\$105,000,000							







# VALUE ANALYSIS / ENGINEERING (VAE) - JANUARY thru JUNE 2003

Department: Park and Recreation

Department Contact: Anselmo Silvio Montero / Jorge Mora

Telephone: (305) 755-5463

Report Date: August 26, 2003

Fax: (305) 755-7995

ITEM NO.	PROJECT DESCRIPTION PROJECT ID	PROJECT BUDGET (\$)	FUNDING SOURCE	VAE COMPLETED? (Yes/No) If not, Why? If not all recommended savings were approved explain why and attach documentation as needed. Please indicate the name of the consultant performing the formal VAE studies.	SAVINGS RECOMMENDED FROM VAE STUDY(S)	\$ AMOUNT APPROVED BY DEPARTMENT	\$ AMOUNT REJECTED	% OF RECOMMENDATIONS APPROVED	AMOUNT APPROVED AS % OF PROJECT BUDGET	AMOUNT OF RECOMMENDATIONS IMPLEMENTED (\$)	AMOUNT OF RECOMMENDATIONS NOT IMPLEMENTED (\$)	IF RECOMMENDATIONS WERE NOT IMPLEMENTED, EXPLAIN
1	African Heritage Cultural Center and Music Hall - Project ID: old No. 98002 NEW 311509 98 001	\$1,290,000	SNPB, FACT, FDCSCG	No - CM@Risk Project - No VAE in the traditional sense, Department of Arts & Culture performed value engineering review as well as the CM prior to Owner accepting GMP.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2	Amelia Earhart Phase 1 - Four Lighted Soccer Fields, Parking Lot, and Field Center	\$3,330,971	SNPB	No - Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
3	Amelia Earhart Phase 2 - Field House, Lighted Parking Lot, 2 Softball Fields Project ID: old No. 9902 NEW 311509 98 001	\$3,590,689	ONIP	No - Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
4	Carol City Community Center - Recreation & Community Center - Project ID: old No. 98010 NEW- 210404 98 001	\$9,100,000	SNPB, CORF	No/ Pending Project is currently in Programming and Schematic Phase.	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
5	Chuck Pezoldt Park - Project ID: No. 992801 02 001	\$2,535,477	IMPACT FEES	No - Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
6	County Club of Miami - Stormwater Mitigation and Irrigation - Project ID: old No. 99054 NEW-20203 99 001	\$6,154,948	CORF	No - Stormwater portion of project was designed by another Department and the Irrigation portion is a Design-Build by the Contractor.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
7	Caronde Park - Central Restrooms, Dockmaster Facilities and ADA Upgrades Project ID: No. 422801 02 010	\$3,190,265	SNPB, MOU, FND	No - 3 Small Bldgs. approx. 900 Sq Ft average size, located at 3 different sites. Currently in 100% Construction Documents.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
8	Caronde Park Clubhouse - Project ID: old No. 71039 NEW-422801 10 022	\$5,500,000	SOB	Yes - Completed Consultant performing the formal VAE study - Architects International	\$168,402	\$28,219	\$140,183	17%	0.01%	\$28,219	\$140,183	Major VAE recommendation to do away with basement which was part of the Master Plan as well as an operational requirement was not implemented.
9	Grayhounds Boat House & ADA Upgrades Project ID: No. 22090102003	\$1,400,000	SNP	Pending - Design program recently completed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10	Gaucha Wings Phase 2 & Field Lighting Project ID: No. 601805 02 003	\$1,400,000	ONIP	Yes - Completed Consultant performing the formal VAE study - Architects International	\$56,173	\$2,777	\$53,396	0.05%	0.002%	\$2,777	\$53,396	VAE recommendation was to reduce kitchen to snack bar, and lower the addition's roof. Operations need for a full kitchen in lieu of the suggested snack bar area and the need to match the existing gymnasium w/ metal roofs and higher volumes led to the rejection of some other value engineering recommendations.
11	Halover Marina Expansion Phase 2, Project ID: P & R No. 00015 (A, V)	\$3,517,000	SNPB	No/Pending - On hold until seagrass issue is resolved	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
12	Highland Oaks - Recreation Center, Parking, and Utilities Project ID: No. 123302 02 001	\$1,165,381	SNPB, IMPACT FEES	No - Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
13	Honested Air Reserve Park - Field Center, Picnic Shelters, 2 Soccer Fields, Parking Lot, and Walkways Project ID: No. 603601 02 001	\$2,400,000	SNPB	No - Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A



# VALUE ANALYSIS / ENGINEERING (VAE) - JANUARY thru JUNE 2003

Department: Park and Recreation

Department Contact: Anselmo Silvio Montero / Jorge Mora

Telephone: (305) 755-5463

Fax: (305) 755-7995

Report Date: August 26, 2003

ITEM NO.	PROJECT DESCRIPTION PROJECT ID	PROJECT BUDGET (\$)	FUNDING SOURCE	VAE COMPLETED? (Yes/No) If not, Why? If not all recommended savings were approved explain why and attach documentation as needed. Please indicate the name of the consultant performing the formal VAE studies.	SAVINGS RECOMMENDED FROM VAE STUDY(S)	\$ AMOUNT APPROVED BY DEPARTMENT	\$ AMOUNT REJECTED	% OF RECOMMENDATIONS APPROVED	AMOUNT APPROVED AS % OF PROJECT BUDGET	AMOUNT OF RECOMMENDATIONS IMPLEMENTED (\$)	AMOUNT OF RECOMMENDATIONS NOT IMPLEMENTED (\$)	IF RECOMMENDATIONS WERE NOT IMPLEMENTED, EXPLAIN
14	West Estates District Park New Development, Field Center, 2 Lighter Football/Soccer Field, Picnic Area and Parking Lot. Project ID: No. 123203 02 001	\$2,400,000	IMPACT FEES	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
15	Kendall Indian Hammocks Park- Field Center, Storage Building and Park Improvements. Project ID: No. 403101 02 002	\$1,631,742	SNPB, QNIP, CORF	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
16	Kendall Soccer Park Phase 1 - Field Center, Soccer Field, Parking Lot, and Irrigation Project ID: old No. 99155 NEW-493501 99 001	\$1,900,000	QNIP, IMPACT FEES WASAD	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
17	Kendall Soccer Park Phase 2 - Parking, Walkways, and Soccer Field 99155P-Project ID: old No. 002005 NEW-493501 00 001	\$2,437,784	QNIP, WASAD	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
18	Lakes By the Bay Park Project ID: P&R No.	\$4,000,000	QNIP, IMPACT FEES	No-Pending - Project is on HOLD.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
19	Marlin Luther King Jr. Park Project ID: P & R No. 311608 02 002	\$1,100,000	SNP, QNIP, GRANT	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
20	Marlin Carol City - Medium Alternate Recreation Center & Walkway Lights Project ID: P & R No. 210403 01 001	\$1,123,000	COBG, QNIP	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
21	Marlin West - Field Center, Softball Fields and Parking Lot. Project ID: P & R No. N/A.	\$1,500,000	SNPB, IMPACT FEES	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
22	North Trail Park - Medium Size Recreation Building and Restroom Facilities. Project ID: P & R No. 398201 02 003	\$1,284,864	CORF, QNIP	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
23	Southridge Park - Field House, Lighting, Bleachers, Pads, Fencing, Walkways, Parking, and Waste Main Extension. Project ID: old No. 97020 NEW-600603	\$1,314,101	SNPB, HG, IMPACT FEES, COBG	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
24	West Parline Park, Med. All. P&R, Ctr. Project ID: P&R No. 503204 02 001	\$2,479,000	SNP, QNIP, IMPACT FEES	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
25	Westwind Lakes - Large Recreational Center and Lighted Parking Lot. Project ID: P&R No. 492801 01 001	\$1,504,538	PARK, IMPACT FEES	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
26	Wild Line Park- Field Center, Lighted Parking Lot and Soccer Fields. Project ID: P&R No. 530803 02 001	\$1,801,717	IMPACT FEES, COBG GRANT, QNIP	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
27	Deerwood Park - Med All Rec Center, Lighted Parking Lot. Project ID: P&R No. 5924010303	\$1,400,000	QNIP	No- Prototype Building: VAE not needed.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
TOTAL		\$70,451,477			TOTAL	\$224,575	\$30,996	\$183,579				



# VALUE ANALYSIS ENGINEERING (VAE) - JANUARY thru JUNE 2003

Department: Public Works

Telephone (305) 375-2094

Report Date: August 19, 2003

Department Contact: Gaspar Miranda

Fax:


ITEM NO.	PROJECT DESCRIPTION PROJECT ID	PROJECT BUDGET (\$)	FUNDING SOURCE	VAE COMPLETED? (yes/no) If no, why? If not all recommended savings were approved explain why and attach documentation as needed. Please indicate the name of the consultant performing the formal VAE studies	SAVINGS RECOMMENDED FROM VAE STUDY(\$)	\$ AMOUNT APPROVED BY DEPARTMENT	\$ AMOUNT REJECTED	% OF RECOMMENDATIONS APPROVED	AMOUNT APPROVED AS % OF PROJECT BUDGET	AMOUNT OF RECOMMENDATIONS IMPLEMENTED (\$)	AMOUNT OF RECOMMENDATIONS NOT IMPLEMENTED (\$)	IF RECOMMENDATIONS WERE NOT IMPLEMENTED, EXPLAIN
1	NW 97 Ave. Bridge over SR 836	\$12,850,000	Road Impact Fee District 1	YES/ Wolberg Alvarez and Partners' Most comments were declined due to conflict with future widening of SR-836 by Miami-Dade Expressway Authority (MDX)	\$573,284	\$57,000	\$516,284	9.90%	0.57%	\$57,000	\$516,284	See "E" column for explanation
2	SW 137 Ave. from SW 56 to 88 St.	\$2,500,000	Road Impact Fee District 3	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
3	NW 62 Ave. from NW 105 to 138 St.	\$3,100,000	Secondary Gas Tax	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
4	W 24 Ave. from W 52 to 76 St.	\$4,000,000	Secondary Gas Tax	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
5	SW 117 Ave. from SW 184 to 152 St.	\$4,900,000	Road Impact Fee District 5	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
6	NW 17 Ave. Bridge over Miami River (Phase I - Relubishing) Barbara Goleman Connector Rd. from NW 89 to 87 Ave.	\$2,200,000	Secondary Gas Tax	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
8	NW 82 St. from NW 47 to 37 Ave.	\$1,300,000	Road Impact Fee District 3	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
9	SW 184 St. from SW 147 to 137 Ave.	\$2,600,000	Road Impact Fee District 5	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10	SW 184 St. from SW 137 to 127 Ave.	\$3,400,000	Road Impact Fee District 1	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
11	NW 58 St. from NW 107 to 102 Ave.	\$1,200,000	Road Impact Fee District 1	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
12	SW 328 St. from SW 162 to 152 Ave.	\$2,800,000	Road Impact Fee District 6	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
13	Dade Blvd./23rd St. Bridge Replacement	\$2,100,000	Road Impact Fee District 8	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
14	NE 15 Ave. from NE 159 to 186 St.	\$2,600,000	Road Impact Fee District 3	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
15	SW 320 St. from SW 187 Ave. to Flagler St.	\$1,100,000	Road Impact Fee District 6	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
16	NW 72 Ave. from NW 74 St. to Oleeschober Rd.	\$3,100,000	Road Impact Fee District 1	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
17	NE 2 Ave. from NE 91 St. to NE 115 St.	\$3,200,000	RIF 2/Village Miami Shores	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
18	Grand Ave. from SW 37 Ave. to SW 32 Ave.	\$2,500,000	RIF 2/City of Miami	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
19	NE 12 Ave. from NE 151 St. to NE 167 St.	\$2,400,000	Road Impact Fee District 3	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
20	NW 17 Ave. from 19 St. to Opa Locka Bvd.	\$3,000,000	Road Impact Fee District 3	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
21	SW 104 St. from 147th Ave. to 137 Ave.	\$3,500,000	Road Impact Fee District 4	No - see attached memorandum	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
TOTAL					\$573,284	\$57,000	\$516,284					



## MEMORANDUM

TO: Aristides Rivera, P.E., P.L.S.  
Acting Director

DATE: December 2, 1999

FROM:   
Esther Galas, P.E.  
Assistant Director,  
Highway Engineering & Traffic

SUBJECT: Value Engineering Analysis

Value Engineering Analysis is a formal review of a construction project including a life cycle analysis for the purpose of reducing capital costs and maintenance and operating costs over the life of the facility. To provide a proper Value Engineering (V/E) Analysis, specialized experience is required in design, construction, engineering specifications, and economic analysis. If this procedure is to be implemented, please note that additional staff and training will definitely be required. Currently, the Highway Division has more than 150 roadway and public works projects listed in various development stages. Of all those projects, only two have construction costs of \$5,000,000 or more. Therefore, because of the small scale of almost all Public Works projects, the additional cost, effort, and time delay to provide a value engineering analysis and quarterly reporting for projects over \$1,000,000 will outweigh any savings realized from the value analysis.

Traditionally, construction plans for roadway projects have included design reviews at 30%, 50%, and 90% completion. The reviews by the Plans Review & Design project managers include quality control, compliance with design criteria, and design economics. Most roadway projects include generally the same elements (roadway, curb & gutters, continuous drainage, sidewalks, signing & pavement markings, signalization, etc.), and the design criteria has evolved to include the most economical solutions. However, the project manager routinely provides a level of value analysis through the normal review process.

The duties of project managers in developing projects for bidding have become more complex in the last three years with added requirements including public meetings, reviews by the MPO, reviews with the bicycle coordinator, additional early reviews by DERM, reviews by the Department of Planning, Development & Regulation, additional utility reviews, ADA reviews, and others. Additionally, the development of the master plan for each project previously done by the Planning Section is now the responsibility of the Plans Review project manager. In addition, there is also increased involvement by commissioners and municipalities, resulting in more design modifications and the re-scheduling of projects. All of this has increased the project manager's man-hour requirements for developing project designs, adding to the time it takes to develop contract plans for bidding. Therefore, providing yet another requirement of value analysis reporting, will increase the delay of project bid letting and will add to the duties already overburdening our project managers.

Based on these facts, it is requested that Value Engineering Analysis and quarterly reporting on value engineering activities be limited to the large scale projects of \$5,000,000 or more, where savings can be identified that will clearly outweigh the cost, delays, and the efforts that will be required.



# VALUE ANALYSIS ENGINEERING (VAE) - JANUARY thru JUNE 2003

Department: Seaport

Telephone: (305) 347-4833

Report Date: August 25, 2003

Department Contact: Gyselle Fernandez

Fax: (305) 347-4893

ITEM NO.	PROJECT DESCRIPTION PROJECT ID	PROJECT BUDGET (\$)	FUNDING SOURCE	VAE COMPLETED? (Yes/No) If not, why? If not all recommended savings were approved explain why and attach documentation as needed. Please indicate the name of the consultant performing the formal VAE studies	SAVINGS RECOMMENDED FROM VAE STUDY(\$)	\$ AMOUNT APPROVED BY DEPARTMENT	\$ AMOUNT REJECTED	% OF RECOMMENDATIONS APPROVED	AMOUNT APPROVED AS % OF PROJECT BUDGET	AMOUNT OF RECOMMENDATIONS IMPLEMENTED (\$)	AMOUNT OF RECOMMENDATIONS NOT IMPLEMENTED (\$)	IF RECOMMENDATIONS WERE NOT IMPLEMENTED, EXPLAIN
1	4 - Cruise Loop Road	\$5,032,192	FSTED Grant & 2001 Loan	No. Design ongoing								
2	122 - Command Center	\$4,393,000	TOPS Grant & 2001 Loan	No. Design ongoing								
3	13 - Parking Control Systems	\$1,700,000	2001 Sunshine State Loan	No. Design ongoing								
4	15 - Sitework and Landscaping	\$2,583,000	2001 Sunshine State Loan	No. Design ongoing								
5	16 - Eastern Port Boulevard	\$2,316,000	FSTED Grant & 2001 Loan	No. Design ongoing								
6	17 - Cargo Gate Facility	\$8,781,465	FSTED Grant & 2001 Loan	No. Design ongoing								
7	18 - Western Roadway, Flyover & Port Signage	\$13,986,453	FSTED Grant & 2001 Loan	No. Design ongoing								
8	23 - New Refrigerated Yard, Relocation of Chiquita	\$1,461,000	2001 Sunshine State Loan	Yes. DMA/HARRIS, Inc. Design Build.	\$1,000,000	\$1,000,000	\$0	100%	68%	\$1,000,000	\$0	
9	24 - New Terminal Equipment Maintenance Facility	\$2,995,000	2001 Sunshine State Loan	Project on Hold								
10	26 - New Port Maintenance Facility	\$4,018,635	2001 Sunshine State Loan	No. Design ongoing								
11	29 - Confort Stations	\$2,316,000	2001 Sunshine State Loan	No. Design ongoing								
12	30 - Wharf 6	\$18,171,000	2001 Sunshine State Loan	Yes. Meisner Marine Construction, Inc. Design Build.	\$4,086,154	\$4,086,154	\$0	100%	22%	\$4,086,154	\$0	
13	32.1 - Mooring Improvements Phase 1	\$2,995,000	2001 Sunshine State Loan	Yes. Hans-Padon Associates. Design Build.	\$2,228,200	\$2,228,200	\$0	100%	74%	\$2,228,200	\$0	
14	33 - Security Improvements, Inc. Fiber Grid	\$7,854,000	TSA & FSTED Grant & Loan	Yes. Seasecure, LLC. Design Build.	\$461,510	\$461,510	\$0	100%	6%	\$461,510	\$0	
TOTAL		\$78,602,745				\$7,775,864	\$7,775,864	\$0				







# VALUE ANALYSIS ENGINEERING (VAE) - JANUARY thru JUNE 2003

Department: Water and Sewer

Telephone: (786) 552-8150

Report Date: August 14, 2003

Department Contact: Alma M. Santiago, P.E.

Fax: (786) 552-8642

ITEM NO.	PROJECT DESCRIPTION PROJECT ID	PROJECT BUDGET (\$)	FUNDING SOURCE	VAE COMPLETED? (Yes/No) If not, why? If not all recommended savings were approved explain why and attach documentation as needed. Please indicate the name of the consultant performing the formal VAE studies.	SAVINGS RECOMMENDED FROM VAE STUDY(\$)	\$ AMOUNT APPROVED BY DEPARTMENT	\$ AMOUNT REJECTED	% OF RECOMMENDATIONS APPROVED	AMOUNT APPROVED AS % OF PROJECT BUDGET	AMOUNT OF RECOMMENDATIONS IMPLEMENTED (\$)	AMOUNT OF RECOMMENDATIONS NOT IMPLEMENTED (\$)	IF RECOMMENDATIONS WERE NOT IMPLEMENTED, EXPLAIN
1	Contract S-737, Installation of 24" FM at SW 184 St. From E. of 137 Ave. to E. of SW 127 Ave., From E. of SW 127 Ave. to SW 155 Terr. And SW 155 Ave. and 24", 16", 12" and 8" WM in SW 184 St. from SW 137 to SW 127 Ave.	\$3,316,000	FN 47 & 36	Yes, Informal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2	Contract S-739B Revised, Installation of 36" FM at SW 157 Ave. from SW 152 St. to SW 136 St.	\$1,230,000	FN 47	Yes, Informal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
3	Contract S-776, Mechanical Integrity Testing of Deep Injection Wells and Associated Services at Various Sites	\$3,565,000	FN 47	Yes, Informal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
4	Contract W-845, Installation of 16" WM in NE 215 St. and NE 213 St. from Highland Lakes Blvd. to NE 28 Ave.	\$1,082,000	FN 36	Yes, Informal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
5	Contract W-847, ASH Ultraviolet Disinfection System at the West and Southwest Wellfields	\$4,020,000	FN 60	Yes, Informal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
6	Contract W-854, South Miami Heights WTP Perimeter Wall and Landscaping	\$1,000,000	FN 66	Yes, Informal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
7	Contract W-813, Miami Springs Sludge Lagoon Partition Dyke	\$2,500,000	FN 60	Yes, Informal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
TOTAL		\$16,693,000										

## Funding Source

FN 36 - Water Renewal & Replacement Fund

FN 47 - Plant Expansion - Water

FN 60 - Water Revenue Bond - Series 1995





## VALUE ANALYSIS ENGINEERING (VAE) - JANUARY thru JULY, 2003

### Departments Reporting No VAE Analysis during this period

#### Department

Audit & Management Services

Aviation

Building Department

Building Code Compliance

Community Action Agency

Cultural Affairs

Consumer Services Department

Elections

Employee Relations Department

Independent Review Panel

Juvenile Assessment Center

Miami-Dade Fire Rescue Department

Miami-Dade Police Department

Office of Public Transportation Management

Office of Safe Neighborhood Parks

#### Reported By

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Beverly Mirman



## VALUE ANALYSIS / ENGINEERING (VAE) - JANUARY thru JUNE 2003

Totals of all required formal Value Analysis Engineering Reports

PROJECT DESCRIPTION PROJECT ID	PROJECT BUDGET (\$)	FUNDING SOURCE	VAE COMPLETED (Y/N) If not, Why? If not all recommended savings were approved explain why and attach documentation as needed. Please indicate the name of the consultant performing the formal VAE studies.	SAVINGS RECOMMENDED FROM VAE STUDY(S)	\$ AMOUNT APPROVED BY DEPARTMENT	\$ AMOUNT REJECTED	% OF RECOMMENDATIONS APPROVED	AMOUNT APPROVED AS % OF PROJECT BUDGET	AMOUNT OF RECOMMENDATIONS IMPLEMENTED (\$)	AMOUNT OF RECOMMENDATIONS NOT IMPLEMENTED (\$)	IF RECOMMENDATIONS WERE NOT IMPLEMENTED, EXPLAIN
Performing Arts Center Project No. 9501	\$255,000,000.00	Convention Development Tax (CDT) & private funds from PAC Foundation	No process is still in progress. Identification of additional VAE will also be a component of the construction process. Consultant performing VAE: Cedar Pall & Associates, Inc.	\$12,848,422	\$5,821,992	\$7,026,430	45%	2%	\$498,345	\$5,323,617	The VAE options will be implemented as construction proceeds.
HOPE VI - Rehabilitation Program Scott Homes FLA 5-004 Carver Homes FLA 5-020	\$70,000,000	HOPE VI Grant Sunrise Fund and other sources (See Attachment)	VAE has been completed. It was performed by the Consulting Firm of Allen Consulting, Inc. in conjunction with EAC Consulting, Inc. A copy of their final report is attached. Not all recommendations will be incorporated. Please refer to attached letter from H.J. Russell & Company dated May 5, 2003, which details what recommendations will be incorporated and the rationale behind the decisions.	\$5,028,000	\$2,524,570	\$2,503,430	50.21%	3.61%			Construction not yet begun. Recommendations have not been implemented.
NW 57 Ave. Bridge over SR 836	\$12,550,000	Road Impact Fee District 1	Yes/ Working Alliance and Partners' final comments were declined due to conflict with future widening of SR-836 by Miami-Dade Expressway Authority (MDX)	\$573,284	\$57,200	\$516,284	9.50%	0.57%	\$57,000	\$516,284	
30 - Wharf 6	\$18,171,000	2001 Sunrise State Loan	Yes. Design Build. Meisner Marine Construction, Inc.	\$4,086,154	\$4,086,154	\$0	100%	22%	\$4,086,154	\$0	
Carson Park Clubhouse - Project ID: old No. 7 1039 NEH-428010 10 022	\$5,500,000	SOB	Yes - Completed. Consultant performing the formal VAE study - Architects International	\$188,402	\$28,219	\$140,183	17%	0.01%	\$28,219	\$140,183	Major VAE recommendation to do away with basement which was part of the Master Plan as well as an operational requirement was not implemented.
33 - Security Improvements, Inc. Fiber Grid	\$7,354,000	TSA & FSTED Grant & Loan	Yes. Seasource, LLC. Design Build.	\$461,510	\$461,510	\$0	100%	6%	\$461,510	\$0	
32.1 - Mooring Improvements Phase 1	\$2,995,000	2001 Sunrise State Loan	Yes. Hans-Padon, Associates. Design Build	\$2,228,200	\$2,228,200	\$0	100%	74%	\$2,228,200	\$0	
23 - New Refrigerated Yard Relocation of Chicago	\$1,461,000	2001 Sunrise State Loan	Yes. DMM-HARRIS, Inc. Design Build.	\$1,000,000	\$1,000,000	\$0	100%	66%	\$1,000,000	\$0	
Gulfs-Wings Phase 2 & Field Lighting Project ID: No. 601805 02 003	\$1,400,000	CNIP	Yes - Completed. Consultant performing the formal VAE study - Architects International	\$56,173	\$2,777	\$53,396	0.05%	0.002%	\$2,777	\$53,396	VAE recommendation was to reduce kitchen to snack bar, and lower the addition's roof. Operations need for a full kitchen in lieu of the suggested snack bar area and the need to match the existing gymnasium w/ metal rods and higher volumes led to the rejection of some other value engineering recommendations.
<b>TOTAL</b>	<b>\$375,031,000</b>			<b>\$26,450,145</b>	<b>\$16,210,392</b>	<b>\$10,239,753</b>					
<b>FORMAL VAE STUDIES PENDING</b>											
New Avenue Courthouse	\$105,000,000	Special Obligation Bond Issue	Value Engineering not performed at this time. The project is currently in the programming phase. Architects and Contractors to be hired during the first six months in 2004. At that time Value Analysis/Engineering will be undertaken.								
18 - Western Roadway, Flyover & Port Signage	\$10,986,453	FSTED Grant & 2001 Loan	No. Design Ongoing								
Card City Community Center - Recreation & Community Center - Project ID: old No. 98010 NEH-21004 89 001	\$9,100,000	SNPB, CORF	No/ Pending Project is currently in Programming and Schematic Phase.								
17 - Cargo Gate Facility	\$9,781,465	FSTED Grant & 2001 Loan	No. Design ongoing								
4 - Cruise Loop Road	\$5,002,192	FSTED Grant & 2001 Loan	No. Design ongoing								